





### Covid-19

This project had engaged with thousands of people about their town and their hopes for the future by the time Covid-19 hit the UK. People had expressed their ambitions for a more diversified town centre, with opportunities for leisure and play; space for business to start, invest and grow; and better homes with empty sites finally built out.

As in all parts of the country, the lockdown had a severe impact on the economy in the town centre and a visitor economy largely predicated on high volumes of day visitors. Prolonged and combined efforts and partnership between national, regional and local government, employers, community networks and local people will be needed to restore confidence and economic activity.

The lockdown also stimulated unprecedented community activity as people sought to support the most vulnerable in the town. There were countless examples of organised and spontaneous action to ensure people could eat, could get medicine and have somewhere to safe to stay. The energy and spirit developed over those weeks and months will continue to play a vital role to support people's wellbeing, their local community and the town's economy in the years to come.

Weston is well placed to capture the benefits of the accelerated behavioural changes to shopping, working, commuting and travel. It is a place that inherently supports physical health and mental wellbeing with plenty of space for outdoor activity, access to natural landscapes, and a walkable town with a rich urban heritage from which to locally work.

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1.0

# M49 Portishead **Bristol** Clevedon Westonsuper-Mare Bath

# What if... Weston were re-imagined and repurposed, step by step, to become a thriving and vital place to live, work and visit?

Welcome to Weston-super-Mare; a place of wonderful landscapes, a rich cultural and architectural heritage and a wealth of amenities capture and analysis and developing project for people living and working locally. Like other towns and coastal places of its size. Weston also faces challenges related to the performance of its town centre, persistent inequalities and attracting inward investment.

This is a Placemaking Strategy for Westonsuper-Mare town centre that sets out a vision and an ambition for a ten-year programme of project delivery to help Weston become a healthier, greener and more prosperous place to live, work and enjoy. Critically, it is also an exercise to use a new place-identity to better broadcast Weston to existing and future residents, employers, investors and visitors.

This exercise was initiated by North Somerset Council, but everyone is invited to play their part in delivering the ambition. Residents, workers, business, institutions, community groups, the voluntary sector, investors and government agencies are welcome to engage with this brilliant place and capture the opportunities it offers.

This publication is the result of deep and wide engagement with the local community, data proposals. This vision is ambitious and looks well into the future. It is not just about what Weston can become when grand plans have been realised, but how Weston can change along the way.

The document sets out an ambition for a series of projects across the town centre with approximate budgets and timeframes for delivery. Some are large and long term, while others are lighter, quicker and cheaper. Not all of these are funded, and funding and investment will be needed over time to realise the ambition. The delivery of these projects will rely on partnerships between public and private sector, landowners, and the local community.

Much of the initial work was undertaken leading up to the Covid-19 pandemic and lockdown of 2020 which had a very significant impact on the town centre and visitor economy. The set of proposals recognise the profound longer-term implications for the community, the economy and people's daily lives.

# NESTONSUPERMARE





2.0





### Live

Weston-super-Mare is a great place to live, combining a walkable town centre with the openness and fresh air of coastal views. Alongside the bay, residents enjoy access to dramatic landscapes such as Sand Bay SSSI, Uphill and the Mendip Hills further afield.

Those looking for somewhere to live can find their dream home, from the Victorian villas with coastal views in the Hillside, dense urban streets such as Alfred Street and Alma Street or the curved terraces of Ellenborough Crescent and Royal Crescent, all within walking distance of good schools.

Being able to live close to the walkable town centre provides amenities on your doorstep and a richness of emerging arts and cultural activity across the year and throughout the day.

### Work

Employers find that Weston is a productive place, combining the High-Speed Broadband (with plans for over 50,000 properties to be connected to Full Fibre) with access to heritage and natural landscapes to support wellbeing.

In the heart of the Grove Village, The Stable is an inspirational place to work for creative and digital business, collaborate and host events alongside fellow entrepreneurs in affordable studios, co-working space and café space.

Businesses of all sizes can benefit from a breadth of skills in the local workforce across sectors.



### Connect

From Weston Station, Bristol is 30 minutes away, Bath 60 minutes and London and Birmingham are within 2 hours. Regular bus services connect the town to Bristol International Airport.

Weston is served by strategic connections to the national motorway network from the local M5, providing convenient access to the Midlands, South Wales, South West and London.

Improving safe cycle path networks into and around the town are connecting suburbs and neighbouring villages to the town centre while the coastal cycling and walking path connects Weston to Brean Down to the south and Clevedon to the north.



# Study

Close to the amenities and connections of the town centre and access to coastal and rural landscapes, Weston is a popular and safe place for students to live, exercise, socialise alongside developing academic and professional skills.

Weston College is one of the outstanding Further Education institutions in the county and its sustained growth is positive asset for the town and the opportunities it provides for local people. The growing student population at University Centre Weston are excelling in a growing number of courses including digital and creative, legal and business and education and wellbeing.

Purpose-built student accommodation provides well managed and high-quality space for students to live and study and local workspace provides a place to start, test and grow enterprise once students have gained their qualifications.

2.0



# Play

With play areas in parks across the town, family friendly open spaces, indoor facilities and good schools, Weston is becoming a more child friendly place

It is a place for sports and recreation (such as kitesurfing) along stretches of the beach, in parks and indoor sports facilities. Walkers and cyclists will find easy access to nearby rural landscapes while the town is a key place along the English Coastal Path.

The legacy of Banksy's Dismaland reminded people that Weston has a thriving grassroots and nationally significant cultural programme in and around the town centre with curated events and music and theatre in public spaces, pubs and venues in the town.

# **Experience**

Weston is of course a well-known coastal resort and the expanse of the seafront attracts millions of visitors a year, particularly in the summer months. The promenade and the beach itself provide summer attractions but is also a cleansing place for a brisk walk in the Autumn, Winter and Spring.

In-land, the largely Victorian town centre provides shopping, services, food and drink for visitors and local people, particularly independent restaurants with cuisine from around the world and newly emerging craft breweries and micro pubs.

Established cultural assets including the Blakehay and Playhouse Theatres, two cinemas, The Tropicana, The Weston Museum, Grove Park, The Winter Gardens, The Quarry and The Stable provide a more granular, local and sometimes quirky experience across the year and throughout the day.



### Go outdoors

Weston is a very popular place for summer seaside day-trippers visiting the Victorian town. It is also a year-round coastal town along the National Cycle Network and English Coastal Path, providing plenty of opportunities to outdoor activities.

It is connected to outstanding coastal and rural landscapes by growing and accessible network of walking and cycling.

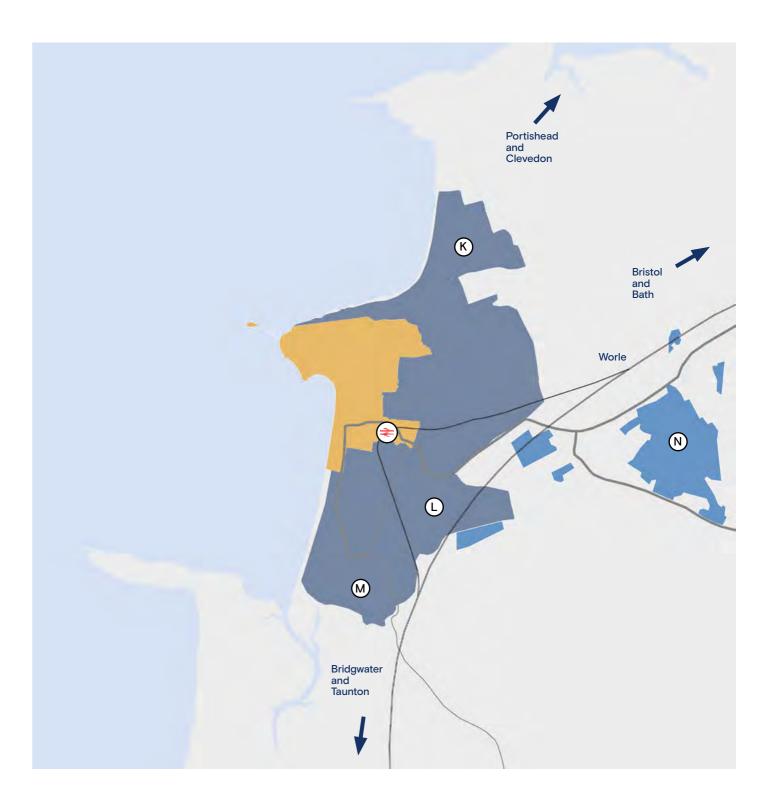


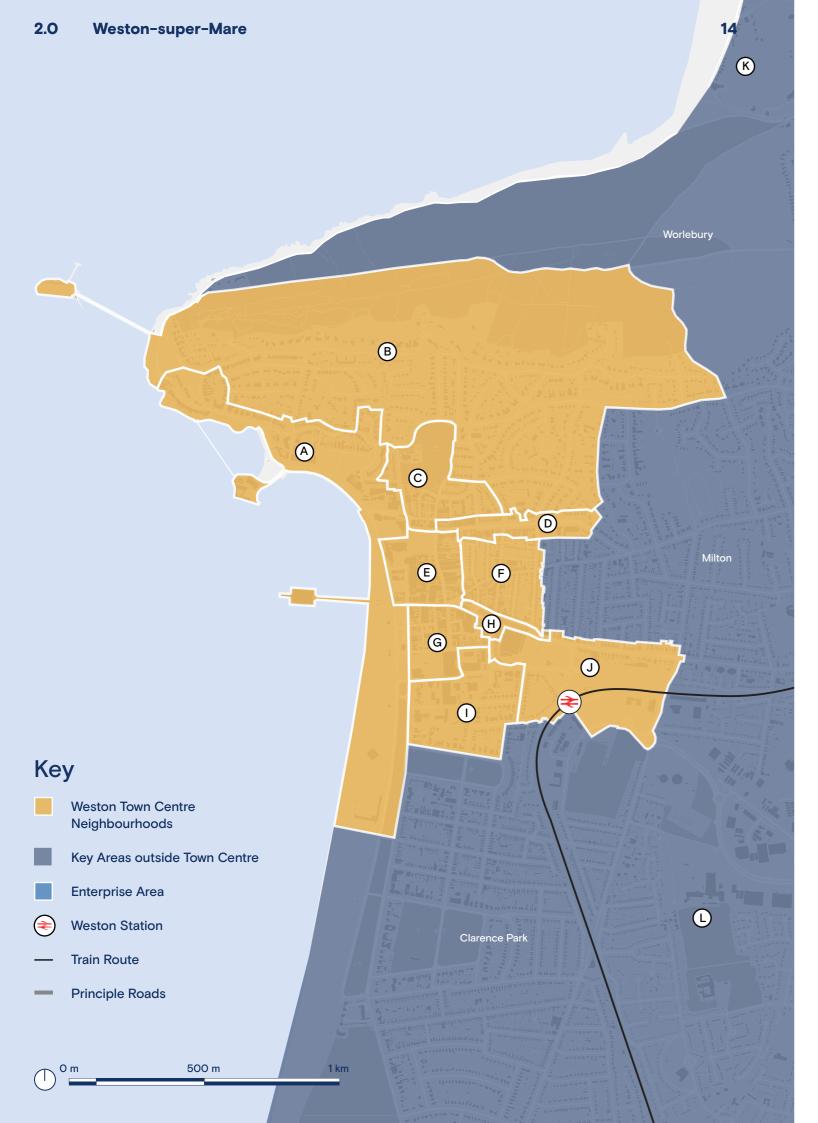


A The Bay
B Hillside
C Grove Village
D The Boulevard
E High Street
F Orchard Meadows
H Alexandra Parade
J Walliscote Place
J Weston Station
K Kewstoke
L Bournville
M Uphill

15

**G** Lower High Street **N** J21 Enterprise Area





# SUPERWESTON PLACEMAKING STRATEGY





# The Vision

Cycle the kids to school, run along the beach and in the woods. Work and study locally in a bustling Victorian town centre or on the coast throughout the day. Back to your dream home with views of the sea and the hills. Your worklife balance is achievable here in Weston.

Weston will have an experience-based economy comprising of more valuable tourism, a vital and consolidated town centre and a thriving arts, culture and heritage sector. More people will call Weston their home and workplace as empty buildings are repurposed for homes and business and vacant development sites are built out with contextual and contemporary architecture.

Weston will become healthier and a more active place, with persistent inequalities being addressed through inclusive economic growth to support local employment and homes within a better private rented sector. It will be a green and rewilded place that supports walking and cycling, the rapid adoption of Electric Vehicles for personal and business use and a circular economy with local supply chains.

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Weston will become a better-connected and nourishing place where Full Fibre digital technology, transport and wellbeing provided by the natural and historic urban environment supports productive distributed working. With a growing university centre supported by a thriving college, it will develop talent from around the world and throughout the community for a rapidly changing economy.

# **Objectives**



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Weston Wellbeing



Weston Experience



**Active** Weston



Learning Weston



Green Weston



Work Weston



Carbon **Neutral** Weston

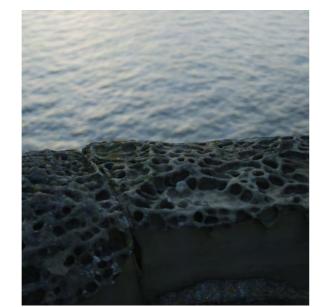


Weston Living



- Supporting people's chances of leading a healthy, fulfilling and active life in a rapidly changing economy through skills and employability
- Accessible primary health and wellbeing services in the town centre supporting residents to lead healthier lifestyles
- Better, healthier and locally sourced food and drink available to visitors, employees and residents
- A walkable town centre, access to coastal and rural landscapes for exercise, fresh air and mental wellbeing
- Providing more EV charging facilities and improving the connections between trains, buses and walking and cycling
- Business sourcing local produce to drive the regional circular economy
- Repurposing redundant buildings and restoring heritage assets as places to live, work and socialise





# **Active** Weston

3.0



- Walking and cycling into and around Weston as an alternative to the private car
- Using Weston as an open space for recreation, exercise and play
- Enhancing the English Coastal Path with opportunities for walking and cycling holidays throughout the year
- Activity and exercise on the doorsteps of residents, employees and visitors



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# Carbon **Neutral** Weston



# Green Weston



- Rewilding to increase sequestration of carbon, ecology
- Support mental wellbeing using green spaces and planting
- Encourage biodiversity
- Connect green spaces through the town centre
- Planting trees





- Artistic, educational and cultural activity in Weston's venues, institutions and public spaces driving footfall across a renewed and consolidated historic town centre
- Independent business and collective trading providing a local experience and thriving online
- A major stop along the **English Coastal Path for** walking, cycling and active tourism throughout the year
- Year-round visitor destination with quality overnight accommodation meeting demand for healthy and active tourism







- A healthy, affordable and digitally connected place for remote working with access to landscapes and local social amenities
- Productive and collaborative workspaces to attract a range of businesses in new and growing sectors
- A cultural and hospitality sector providing social amenities experiences to employees and remote workers
- Investment in digital infrastructure to unleash productivity collaboration across sectors



# Learning Weston



- Promoting the high performance of Weston's schools to support positive life chances for children and young people
- Using the strength and growth of Weston College and University Centre Weston to attract talent and investment and provide opportunities in a new economy for North Somerset's skilled labour market
- Developing demand-led programmes around skills and employability for all ages and connecting learners to new and growing employers



# Weston Living



- A connected and healthy place to live with clean air, walkable access to landscapes and local amenities
- A child friendly place with excellent schools and a network of parks, spaces and amenities for healthy and fulfilling activities
- Well-designed new homes for rent and sale in repurposed buildings and accelerated development sites
- Improving conditions within the private rented sector to improve people's health, wellbeing and life chances





# PROGRAMMES AND PROJECTS





# **Culture Weston**

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Culture Weston is a pioneering initiative that places outstanding cultural activity at the heart of Weston's daily life and future growth.

It supports and illuminates all that makes Weston 'Super' through a partnership-led programme that dynamically develops people and places.

The initiative is a Cultural Development Company and provides the focus and capacity to promote participation and quality, support placemaking, help people improve their health and wellbeing, foster and retain creative talent, raise the regional, national and international profile of Weston and North Somerset. There is a breadth of content and output in Weston from contemporary performance to classical music.

Culture Weston is being led by North Somerset arts organisation Theatre Orchard, in collaboration with North Somerset Council, Arts Council England and the local community.



# Heritage Action Zone

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Historic England and North Somerset Council are working closely to create and deliver a series of projects through the Great Weston Heritage Action Zone and High Street Heritage Action Zone (HAZ). Funding has been directed to community engagement, local capacity building, the Great Weston Conservation Area and delivering physical improvements to buildings.

The Great Weston Conservation Area stretches from Birnbeck Pier to Royal Sands and includes the town centre of Weston. The HAZ will gain access to the partnership grants scheme from Historic England. The grants scheme will generate at least £1.5m from Historic England over the next four years to enhance shop fronts. Heritage projects will continue to deliver across a number of placemaking outcomes in the town including improvements as a place to live, to work, to visit and as a means to participate in the process of change.



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Key

Heritage Action Zone

High Street Heritage Action Zone



# Weston Place Agency

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There is a powerful abundance of passion, assets, resources and content between Weston-based organisations. The Weston Place Agency is a commitment from cross sector partners with a strategic, economic and cultural impact to harness this power and provide collaborative place leadership for the town. Participants of the Place Agency network will use their resources and assets to better broadcast Weston's product and increase value across the town.

The network will drive the objectives of this placemaking strategy and pool resources to curate activity, develop projects and generate content-rich promotional narratives.

Critically, it will co-create a single place-based online platform for Weston, bringing together messages aimed at communities, business, visitors and investors. Working together with an overarching platform for content about individual assets can better promote Weston as a place across audiences.

The Place Agency is a broad network open to business, institutions, community and voluntary networks, local government, investors and funders.

**BUSINESS CULTURE LOCAL GOVERNMENT FUNDERS INSTITUTIONS** 



**PROJECTS** 

**CURATING ACTIVITY** TRADING PLATFORMS **BRAND ARCHITECTURE COMMUNICATIONS ONLINE PRESENCE** 

# Creating Inclusive Opportunity

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### More and better homes

People being able to access good quality and affordable homes is critical to tackling inequalities and improving health outcomes. Having a safe, secure and stable home enables people to access work, to study and to provide for their families. More and better homes in the town centre will help people who may otherwise be enduring poor-quality housing, particularly in some parts of the private rented sector. More people living in the town centre can also support the economy with additional footfall and expenditure, and with a supply of labour to fill local jobs.

North Somerset Council will continue to work proactively with Homes England to bring forward land for contextual and well-designed developments of new homes in the town centre as quickly as possible. The council will also work with skills providers and housing funding, delivery and management partners to develop proposals for a New Homes Investment Programme to deliver more and better-quality homes in the town centre. Funding could support the acquisition and redevelopment of existing properties in residential, commercial and hospitality use and convert them into good quality homes for rent and for sale, including genuinely affordable housing.

As well as providing a much better private rented sector, this would provide an opportunity for local and skilled employment through construction and refurbishment including through Modern Methods of Construction. New homes would be more energy efficient to help address the climate emergency and relieve people of fuel poverty. The council will investigate the full range of powers available to it to improve the quality of homes in the town centre, including measures to improve standards of existing homes. reviewing provision and quality of supported housing linked to drug/alcohol rehabilitation and use compulsory purchase to enable delivery of new homes.

### Skills and employability

Achieving inclusive economic growth in Weston will mean that residents and employers are both able to capture the benefits of a skills and employability landscape that works for them. Local and regional government will work with schools, skills providers and business to empower young people to achieve their potential, address under-employment and low pay, and facilitate progression pathways, and provide into-work support for those with barriers to employment

In a rapidly changing economy, it is paramount that skills and employability programmes develop the workforce skills that employers require, and to support the recruitment and retention of talent in Weston.

The Covid-19 lockdown has had a very significant impact on economic sectors prevalent in Weston town centre and local and regional skills and employability programmes will be targeted to help people back into work and to explore the kinds of skills that growing sectors will require.

### **Digital connectivity**

Much of the town centre has access to high-speed broadband and North Somerset Council will work with industry to further increase the number of connections. The delivery of Full Fibre will enable a step change in digital business activity and accelerate the introduction of 5G mobile technology in the town which could transform consumer behaviours and create opportunities for business in the experience-based economy.

### **Business support**

As town centres continue to diversify toward experiences and the UK economy adapts to structural changes as a result of Covid-19 lockdown, good quality and demand-led support will be needed for the inception, change and growth of business activity in the town. Weston College, North Somerset Enterprise Agency, The Stable and the West of England Growth Hub will be key providers of support for entrepreneurs.

### **Weston General Stores**

Weston General Stores will be a composite space in the heart of the town centre for people to work, meet, create, collaborate. study, learn, play and consume. The General Stores will be key part of Weston's diversifying town centre and emerging experience-based economy. Building on Weston's inherent health and wellbeing assets for people to work productively, it will be a platform to support remote and distributed working models as people will no longer need to commute to major employment centres every day. The space will consist of:

- Workspace for Weston-based employers and remote or distributed workers
- Meeting rooms and collaborative spaces for workshops
- Events space for teaching, learning, rehearsal and performance
- Trading space for collective retail models including fulfilment or collection for online purchases
- Space for good quality food and drink
- Shared and open source back office functions including printing and reference library
- Bookable community space
- Space for makers and micro manufacturers

The placemaking benefits could be substantial and include:

- Supporting the consolidation of trading activity in the town centre
- Greater levels of employment and investment in Weston
- Footfall across the day and throughout the week - estimated 400k additional visits per
- Support for business through enterprise
- A place for people to access skills and employability support

North Somerset Council will work with partners including Weston College, Culture Weston, North Somerset Enterprise Agency and the West of England Local Enterprise Partnership to develop a detailed business case for delivery and the LEP.

### **Primary Health Care**

The Clinical Commissioning Group has an ambition to open a new doctors' surgery in Central Weston from 2022 as it plans for the long term provision of primary health care in the town. The project will be purpose built and provided in an accessible location for approximately 12,000 people.

### Weston's experience economy

Major changes to shopping habits mean that people no longer need to go into town to do their shopping — they can do much of this online. The lockdown following the outbreak of Covid-19 increased the share of online expenditure - not just for groceries from supermarkets, but also from local independent retailers and makers who rapidly adapted their trading models. Covid-19 has probably accelerated a long-term trend for town centres, which is that they need to convince people that they should want to visit them, even if they no longer need to visit them.

Town centres then are changing to becoming visitor attractions of their own and are adjusting to the experience economy. They are becoming places to relax, to eat, to drink, to socialise and to play. While people spend time doing these things, they will spend money.

Councils, traders, business networks and landlords in towns up and down the country have long been working hard to understand how they can convince people they want to go into town now that they no longer need to. Not every town the size of Weston attracts large numbers of visitors every year, albeit seasonally. By curating a programme of cultural activity and connecting and promoting the assets and more peculiar and interesting places in the town centre, footfall, dwell time and expenditure can be encouraged into the town throughout the year and across the day.

### **Town Centre Consolidation**

Town Centres are dynamic places comprised of multiple uses, spaces and ownerships. They are inherently flexible and have always been able to adjust to technological, demographic, economic, environmental and behavioural changes. COVID-19 and the lockdown dramatically accelerated changes to shopping, socialising, working and travelling.

Across the world, the structural changes to shopping habits means that people spend more money on food, drink and experiences and less money on physical things they need when they visit town centres. This means that town centres are having to convince people that they want to visit them, because they no longer need to.

While cultural programming and wayfinding can encourage footfall to Weston town centre, there will also need to be a process of consolidation and repurposing of buildings. North Somerset Council will prepare new planning policies and guidance that consolidate commercial activity into a smaller 'core area' and encourage the thoughtful and contextual conversion of underused retail space to new homes, workspace and community space.

Weston General Stores will become a means to achieving this through the provision of good quality and productive workspace in the heart of the town centre, trading models for business that can't afford their own unit and space for click and collect.

### **Sovereign Centre**

North Somerset Council owns the headlease of the shopping centre and income collected contributes to the budget that provides core public services such as adult social care, waste collection and libraries.

The Centre occupies a large portion of the town centre and is a connecting building between the seafront and the high street. Architecturally it exhibits a strong post-modern theme which is at odds with the rich Victorian fabric of most of the rest of the town.

As shopping habits continue to change the purpose of town centres for communities, the future role of the Sovereign Centre to support placemaking in Weston will be explored through diversification and investment.

Proposals to repurpose vacant space, seasonally re-use parts of the car park, the diversification of offer, drawing footfall into the high street, space for food and drink, learning and cultural events will be developed alongside physical investment in the building. The name and brand identity will be changed to reflect the changing nature of the town centre and to make use of the new WsM place identity.

# Weston College and University Centre Weston

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The growth of Weston College and the emergence of University Centre Weston has been a highly visible sign of success and progress for Weston, particularly in the town centre. The breadth of courses and quality of learning will continue to be a major ingredient for Weston's inclusive economic growth and increasing the town's role within the West of England region.

The college will have a key role to play in the economic renewal and resurgence of Weston following the Covid-19 lockdown through the provision of skills that employers need for young people to thrive and adult learning for those people seeking alternative employment in a new economic context.

Weston College has played a leading role in the creation of a new Institute of Technology (IoT), bringing together major institutions and advanced engineering and manufacturing businesses in the region. It will set learners on a path to high-skilled, high-wage careers in health and social care; advanced engineering and high-value manufacturing, and the creative, digital and high-tech industry sectors.

Purpose built student living is emerging as a viable asset class in the town centre. Additional developments of good quality and well managed accommodation will play a key role in attracting more students and driving demand for local cultural activity and the evening economy.

The growth of Further and High Education in Weston will continue to play an important role for investment and placemaking in Weston.

Collaboration through the Weston Place Agency can to explore opportunities for students to participate in activities that support their learning through working with local business and employers.

Weston College Group has University
Centre Status and has major plans to expand
its provision to make Weston a university town,
working with its key partners UWE Bristol, Bath
Spa University and Hartpury University. This
combined with Weston leading the Institute of
Technology for the West of England, alongside
piloting the new government T Levels, will bring
an enhanced focus to technical education with
a philosophy of increasing the opportunity for
higher and university-level education in the
highly sought industry growth areas of
engineering, health, cyber and computing.

# **Carbon Neutral**

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Weston Town Council and North Somerset Council have declared a climate emergency and an intention to achieve carbon neutrality by 2030. Many Weston businesses have themselves already participate in local initiatives such as 'Plastic Free Weston'.

As North Somerset's largest town, policy changes by the councils and behavioural changes by Weston residents and businesses can lead to a significant reduction in carbon emissions, including through:

- Encouraging and supporting local working so that people no longer need to commute to Bristol and beyond every day of the week
- A more circular economy of business activity with the use of local produce and services within the region
- Design and delivery of projects that make Weston even more walkable and provide

the infrastructure for safe cycling including a new cycle hub, safe storage, hire and dedicated lanes to connect the town centre with the wider Weston area

- Rolling out more charging points for Electric Vehicles in public car parks
- Exploring the introduction of local renewable energy generation, including photovoltaic panels on buildings and carparks
- Pushing for the repurposing of existing buildings to accommodate new homes and workspace
- Encouraging mixed use development for the highest levels of energy efficiency that can viably be delivered in new buildings
- Storing more local carbon in rewilded areas and additional trees
- Supporting a shift from private car use to public transport including buses and trains.

North Somerset Climate Emergency	Target
Become a net zero carbon council	Net Zero Embodied Carbon. Demand target of <300-500 kgCO2/m2
An energy efficient built environment	Net Zero Operational Energy. Demand target of 35-55 kWh/m2/year
Renewable energy generation	On-site solar PV to provide 20% of energy demand
	Major Development should incorporate battery storage
	All new development should utilise heat pump technology
Repair, reuse, reduce and recycle	Increase Recycling Rate to 75%
	Increase Recycled content within new developments to 40%
Replenish our carbon stores	Provide an area of rewilded land that is 20% of total area
	Provide trees with canopies that cover by 15% of the total site area
Reduce emissions from transport	Install EV charging points on 50% of all parking spaces
	Encourage a 20% shift towards sustainable travel
Adapting to climate change	Urban Greening Factor Target of 0.5
	Buildings designed to meet CIBSE TM59 criteria under 2050 climate conditions

# Rewilding

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Rewilding seeks to remove human intervention as the main drivers of ecological change.
Restoring habitats to a 'wild' state with relaxed management interventions has measurable benefits for biodiversity in addition to a breadth of ecosystem services – the benefits

functioning ecosystems provide to people. A strategy for increased planting through the town centre aims to improve provision for biodiversity, making corridors for wildlife to pass from Weston Woods to the dunes.



# Wayfinding

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During the summer months, Weston welcomes very large numbers of visitors who are mainly drawn to the seafront. Despite physical connections between the promenade and the high street, relatively few visitors explore the wide variety of cultural places, public spaces and businesses available across the town centre, while overall visitor numbers fall away during the colder months.

By introducing the concept of the 'Weston Constitutional' and the 'Weston Peculiar', more people can be encouraged to move in-land and explore, while the role the seafront performs in the regional visitor economy can be extended beyond high season.

North Somerset Council owns much of the land along the promenade used for major events, outdoor trading and seasonal attractions. It is a major piece of infrastructure, providing public realm for high volumes of people and vital flood defences for the town.



Lighting (Tandem Designs)

Ber



Benches (WMB Studio)



Art crossings (Camille Walala)



Activating blank walls



Illustration of an art crossing on the Highstreet



Illustration of a public art on an empty flank wall

It can become a year-round route for cycling and walking (taking your constitutional!) and the council will review the concessions, events and attractions to strengthen Weston's experience-based economy.

A bold and creative approach to wayfinding, using street furniture, murals on buildings, graphics on the highway can support movement into and around the town by walking and cycling.

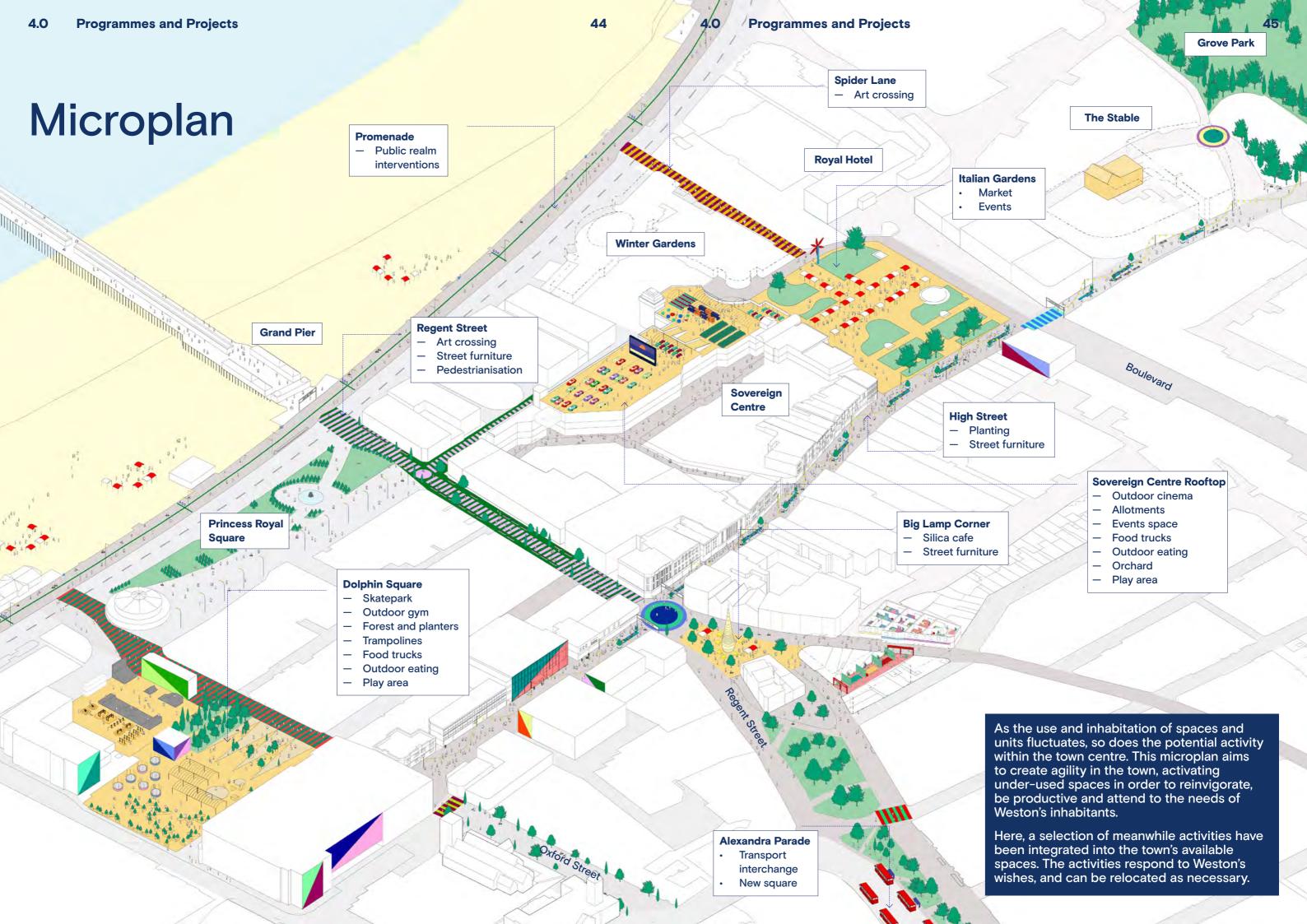
Tactically located interventions can encourage people to explore more of the town, to experience the richness of the more serendipitous and peculiar spaces and places found in the town centre.

### Landmarks

- A Birnbeck Pier
- Worlebury Hillfort
- Weston Woods
- D Old Town Quarry
- E Marine Lake
- F Knightstone Island
- G Grove Park
- H Weston College
- I Winter Gardens
- J The Stable
- K Italian Gardens
- . Weston Museum

- M Sovereign Centre
- N Grand Pier
- Alexandra Parade
  Transport Interchange
- Dolphin Square
- Town Hall
- R Weston Beach
- S Weston Train Station
- Tropicana
- J Seaquarium





# Menu of Agile Uses

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The availability of vacant sites fluctuates. During the Weston Wishes activity (see p.93) the public made requests for many activities for vacant sites. Here is a menu of agile uses. These activities can fill gaps and activate underused spaces across the town and outskirts. The duration of agile uses can range from a season to ten years.

# Key

**Construction cost** 

£ £1000's

**££** £50k-£100k

**£££** £100k - £1m



Outdoor eating ££
Year round



Outdoor cinema ££ Seasonal



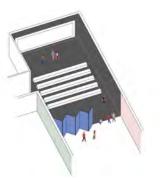
Allotment planters £ Year round



Indoor market ££ Seasonal



Co-working space £££ Year round



Studio/performance space ££
Year round



Urban play ££ Year round



Skatepark £ Year round



Events space ££ Seasonal



Homes £££ Year round



Makers space £££ Year round



Play space ££ Year round



Orchard £ Year round



Outdoor market ££ Year round



Urban forest £ Year round



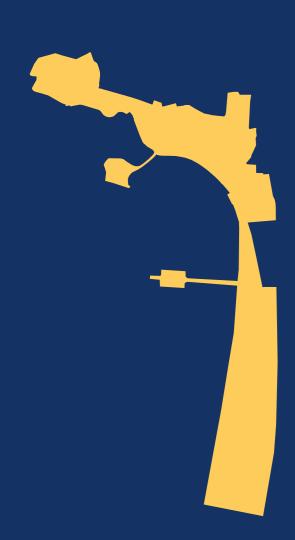
Mobile planters £ Year round



Trampolining ££ Seasonal



Outdoor gym ££ Year round



# Key

**Green Spaces and Trees** 

# **Delivery costs**

£100k - £1m

££££ >£1m



**Programmes and Projects** 

# The Bay

# Marine Lake Swimming

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Marine Lake can once again become a major outdoor swimming amenity for local people and visitors to the town. The council will seek investment and work with the local community to agree a sustainable model for regularly reducing the levels of silt in the lake.

Trading opportunities along Marine Parade could help to generate revenue while there are also opportunities to further enhance biodiversity in the area.

**Partners** NSC

Cost £££

**Programme** From 2022





# Constitutional 💆 😤 🥬 🖹 🏗

The seafront will always attract millions of people a year, particularly in the high season summer months. It can become a year-round local and regional amenity along the English Coastal Path and National Cycle Network — a calming place to walk and cycle in the colder seasons supporting both physical exercise and mental wellbeing.

North Somerset Council will review the approach it takes to major events, outdoor trading and seasonal attractions to help enhance Weston's experience-based economy.

This may result in fewer but better concessions and attractions on the seafront and greater use of inland spaces and places (such as Dolphin Square, Sovereign Centre rooftop and Italian Gardens) to drive footfall to business, cultural venues and museums in the town centre. Pedestrian connections from the 'constitutional' route to the town centre will also be improved, including Spider Lane and Regent Street.



**Partners** NSC, Place Agency, private events operators

Cost ££

**Programme** From 2023



**Programmes and Projects** 

**52** 

# The Bay

# Tropicana



The Tropicana is becoming a major regional venue and attracting attracting events from across the country. North Somerset will seek capital investment to secure the future of the building and develop a cultural programme that contributes to an improved visitor experience.



**Partners** NSC

Cost **££££** 

**Programme** From 2021

# SeaQuarium



The SeaQuarium building is privately owned but sits on North Somerset Council owned land. The council will work with investors to support the creative re-use of the building for cultural or business activities that meet Placemaking objectives and secure the future of the building.



Cost **££££** 

**Programme** From 2021



## **Public Realm**







Working with the Environment Agency, North Somerset Council delivered a £30million pound engineering and public realm project along the seafront to help protect the town from the risk of flooding.

**Engagement through the Weston Wishes** exercise identified support for more civic facilities such as water fountains, distance markers for runners and more seating and planting.

There are also opportunities to rennovate historic shelters, repair railings and street furniture.

The land train became unviable, but North Somerset Council will work with partners to explore its reintroduction or the potential for electric autonomous vehicles to support accessible movement along the seafront and around the town.

These items will be explored for deliverability and viability.



**Partners** NSC, investors

Cost £££

**Programme** From 2023



4.0 Programmes and Projects

# Hillside Birnbeck Pier Worlebury Hill Fort Old Town Quarry More Homes Rewilding Wayfinding

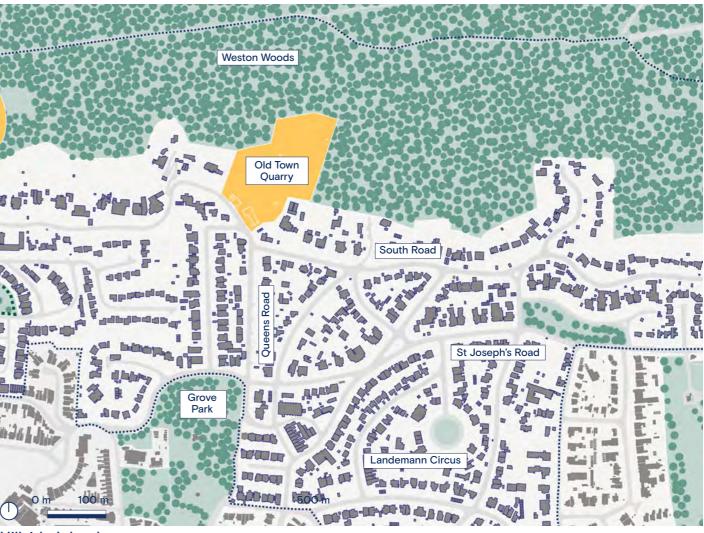






Hillside Coast

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Hillside Inland

# Birnbeck Pier 🏗 💆 🏂

North Somerset Council and the Royal National Lifeboat Institute (RNLI) are collaborating to restore the Grade II listed Pier and deliver a permanent new Lifeboat station for the town.



**Partners** 

NSC, RNLI, Historic England, Birnbeck **Regeneration Trust** 

Cost ££££

**Programme** From 2024

# More Homes € ≥

Privately owned derelict sites with coastal views are available for development and North Somerset Council will work with any credible development proposal to facilitate good development through the planning process.

**Partners** NSC, development sector

Cost 3333

**Programme** From 2023



# Old Town Quarry 💆 🏂 🏝 💍

North Somerset Council will seek investment partners to relaunch the Quarry to become a year round cultural asset for the town and serve as a Visitor Centre for the Worlebury Hill Fort

**Partners NSC**, Weston Civic Society, investors

Cost £££

**Programme** From 2022



# Worlebury Hill Fort 💆 🗷 🏗

Some non-native and invasive species may be considered for clearing to support the conservation of the fort. This will support increased interpretation and access to the Scheduled Monument, allowing it to become a major visitor destination throughout the year.

**Partners** NSC, NLHF, Forestry England, local community

Cost £££

**Programme** From 2023



4.0 Programmes and Projects

Grove Village and
The Bouvelard
The Stable
Historic Shopfronts
Grove Park
Public Realm
Student Accommodation
More Homes
Rewilding
Wayfinding

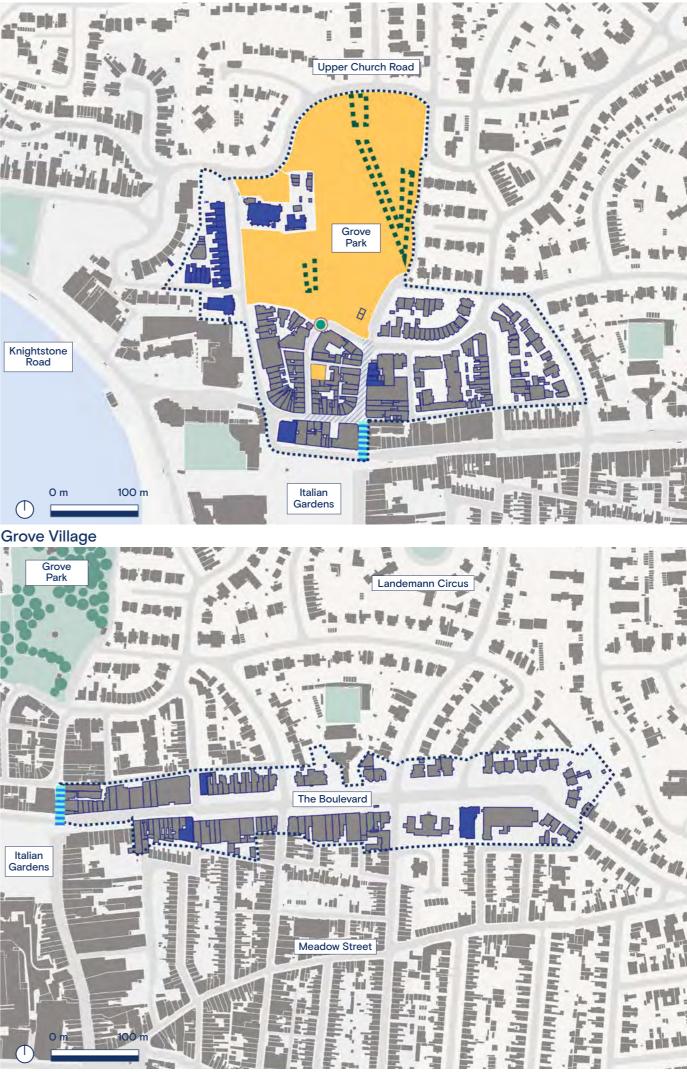




# **Delivery costs**

££ £50k-£100k £££ £100k - £1m

££££ >£1m



The Boulevard

# **Grove Village** and The Boulevard

### The Stable 🏗 🕹 💆 💗

The Stable opened in 2017 as co-working space for business in creative and digital sectors. It provides spaces for working and collaboration, events, hospitality and grassroot community activity. With reduced levels of out-commuting and more local working throughout the week, demand for The Stable is growing.

### **Partners**

The Stable, NSC, Local **Enterprise Partnership** 



# Historic Shopfronts 🏗 📥 💆 🧨

Heritage Action Zone grants will improve priority shopfronts, including buildings in the Grove Village neighbourhood. The project will also support businesses to improve their engagement with local customers and visitors.

**Partners** NSC, Historic England, business

Cost £££

> **Programme** From 2020



# Grove Park 🛂 😤 🏗 🥦 👶

Opened in 1861, the listed Grove Park was Weston's first public park. It is a significant amenity for people who live, work and study in the town. The council will work with funders to renovate buildings, rookeries, water features, boundaries and pathways. The project will support the existing Park Friends network and develop local community heritage skills.

**Partners** NSC, Friends of Grove

Park, NLHF

Cost 3333

**Programme** From 2024



# Public Realm 🛂 🏂 🏗

Increased visual connection with the High Street and improved street furniture will draw visitors and residents towards the Grove Village shops, bars, restaurants and cultural venues.

**Partners NSC** 

Cost

**Programme** From 2021



High Street & Lower High Street Sovereign Centre **Events & Market Space Banksy Pinwheel** Spider Lane Wayfinding High Street Public Realm Bike Hub More & Better Homes Heritage Buildings Dolphin Square Meanwhile

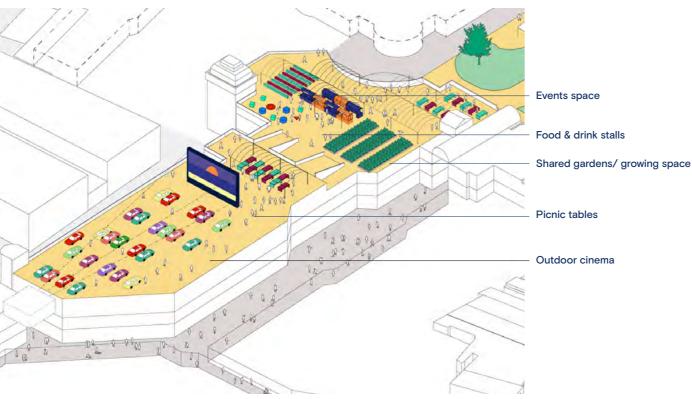




**Programmes and Projects Programmes and Projects** 

# **High Street**

Sovereign Centre 92174V



North Somerset Council owns the headlease of the Sovereign Centre. It will introduce a new plan for the centre including capital investment to diversify activities away from a reliance on retail inside and out.

The rooftop car park is not always used and provides an excellent viewpoint across the town and out to the Severn Estuary. The roof could be seasonally repurposed as a public space for events, a garden, cultural programming and family friendly food and drink. A polytunnel roof could house covered facilities and provide shelter from the rain.

**Partners** NSC

Cost ££££

**Programme** From 2021



Pop Brixton (Turner.Works)



Papomo (Collectif Populaire Mobile)



Netil Market, Hackney



Skip Garden, Kings Cross

# **Events and Market Space**





The Italian Gardens can host a weekly market, a popular request from the public during project consultation phases. A market would support independent traders and has potential to diversify food offering, drawing visitors from out of town and activating the High Street and Town Centre on operation days.





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**Partners** 

NSC, market operators

Cost ££

**Programme** From 2021

# **Banksy Pinwheel**

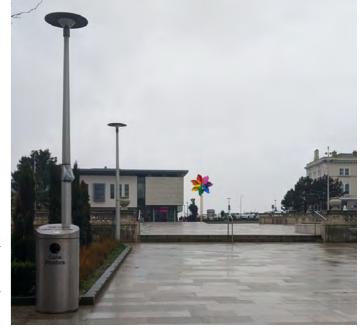


A place will be found for Banksy's Pinwheel, that was left for the town following the Dismaland exhibition at the Tropicana in 2015. There are a number of locations where the Pinwheel could be sited, so it can become a major regional installation of public art and a wayfinding device.



Cost ££

> **Programme** From 2021



Visualisation by Portus and Whitton

**Programmes and Projects** 

# High Street

#### High Street Public Realm

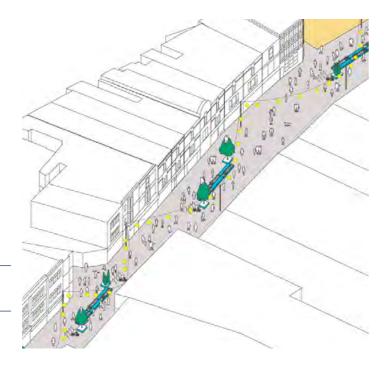


The High Street forms the 'peculiar' northsouth axis of Weston, a pedestrianised main shopping street. Refurbishment of the public realm includes rationalisation of street furniture (seating, waste bins, lighting, cycle parking), and increased planting to create a biodiversity corridor and new wayfinding.

**Partners** NSC

Cost £££

**Programme** From 2023



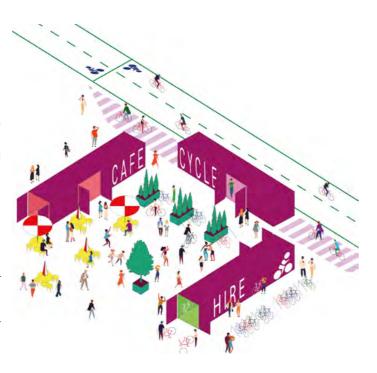
#### Bike Hub 💆 😤 🖹 🏗

The Bike Hub is a place for hire and repair of bikes and place for cyclists to rest and refresh along the National Cycle Network. The Bike Hub will help divert footfall from the seafront into the town centre, diversify the experience-based economy around the year and support more people cycle locally. Various locations are being explored including combining the hub with Weston General Stores.

**Partners** NSC, DfT

Cost ££

**Programme** From 2021



# Lower High Street

**Dolphin Square Meanwhile** 





Food trucks and outdoor eating in a public square

Children's play area

**Urban forest** 

Temporary/movable vegetable planters

Skatepark

Outdoor gym

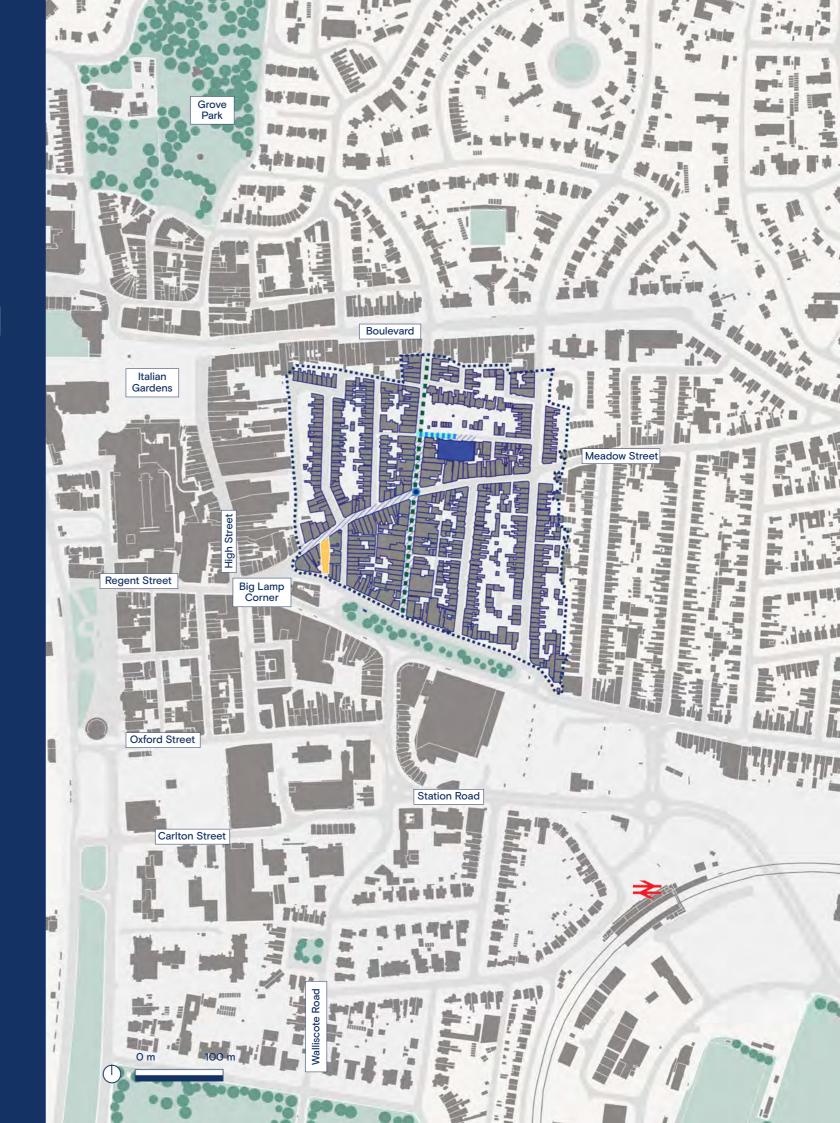
If redevelopment plans continue to be delayed then Dolphin Square can provide outdoor spaces for wellbeing and activities for families and young people on a meanwhile basis. Weston Wishes showed that there was significant demand for a skatepark, an outdoor gym, trampolining, green space to enjoy and grow food, and children's play areas. Located at the end of the High Street, the square provides public space to round off the 'peculiar' axis, and much-needed, central wellbeing activities as meanwhile uses. In the long term, the site will be developed for housing by Homes England.

**Partners** NSC, Homes England

Cost £££







# **Orchard Meadows**

#### Public Realm to Meadow and Orchard Street 😤 🏗 🏲

Public realm improvements to Meadow Street and Orchard Street could make the streets access only, widening walking space for pedestrians and increasing usable public space.



**Partners** NSC

Cost £££

**Programme** From 2023

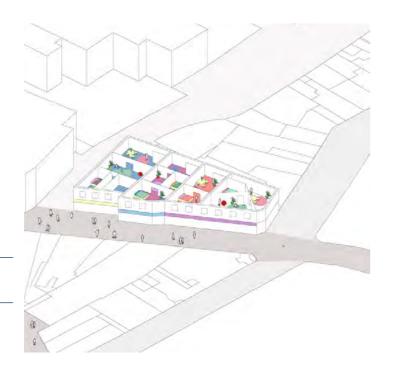
#### More and Better Homes ≥ €

Repurposing vacant buildings and capacity over shops along Orchard Meadows will create opportunities for more and better homes and student accommodation in the centre of town.



Cost £££

**Programme** From 2024



#### Meanwhile Workspace



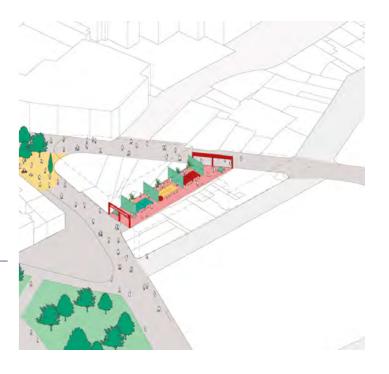


Vacant units along Meadow Street can be temporarily repurposed to provide workspace in the area. For example, Weston Discounts is a large unit that spans an area between Meadow Street and Alexandra Parade, providing a large space for temporary alternative use.

**Partners** 

NSC, building owners, workspace operators

Cost



## **Weston Museum Wayfinding**

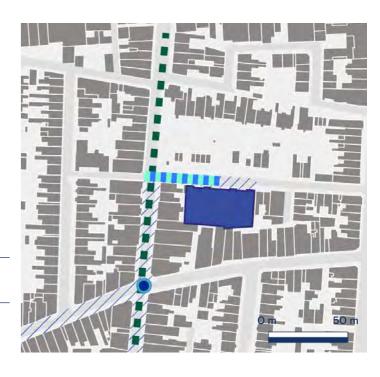




As part of the 'peculiar' north-south axis, wayfinding towards Weston Museum will be improved from Meadow Street and Orchard Street.

**Partners** NSC, Weston Museum Cost ££

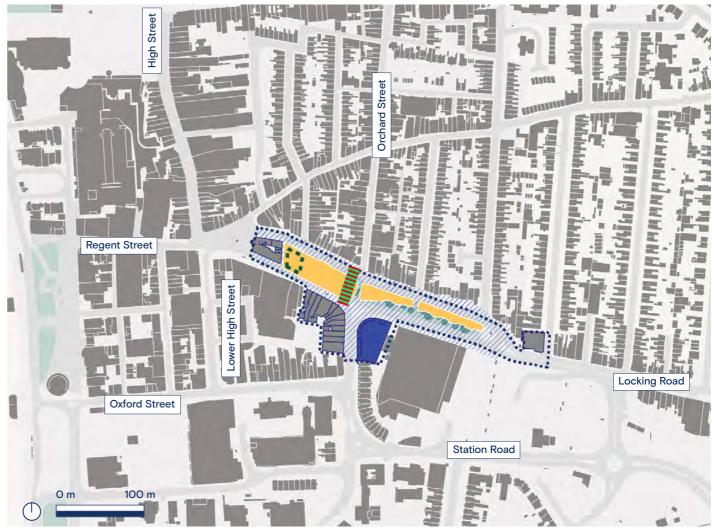
**Programme** From 2022



4.0 Programmes and Projects

# Alexandra Parade & Walliscote Place Public Transport Interchange Station Road Public Realm Heritage Action Zone More & Better Homes Wayfinding Rewilding





Alexandra Parade



Walliscote Place

# Alexandra Parade

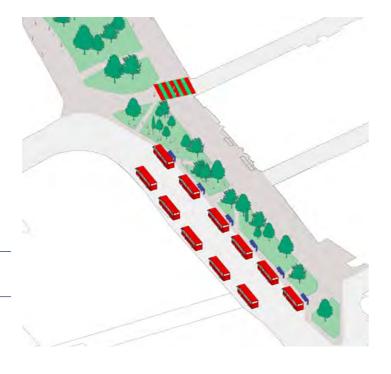
#### **Public Transport Interchange**



A new bus interchange is proposed on Alexandra Parade. The proximity of bus stops to the Town Centre aims to increase use of public transport and walkability to the High Street. As part of this project, pedestrianisation of Regent Street will help increase usability of the adjoining public space.

**Partners** NSC. DfT. Local **Enterprise Partnership**  Cost ££££

Programme From 2021



#### Station Road Public Realm

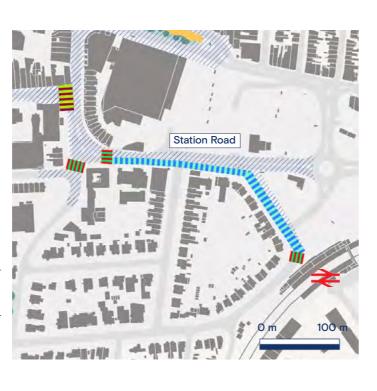




Public realm improvements to Station road include widening of footpaths, dedicated cycle lanes, new planting, wayfinding and improved crossings, creating a more welcoming and comfortable experience on arrival into the Town Centre.

**Partners** NSC, DfT, Local **Enterprise Partnership**  Cost **££££** 

Programme From 2021



# Walliscote Place

#### 

North Somerset Council will seek investment to bring forward the development of the former police station for good quality new homes in the town centre. An exemplary design will be sought to provide a contextual setting for the listed former Magistrates Court

**Partners** 

NSC, Homes England, development sector

Cost ££££

Programme From 2023



### Heritage Investment







The High Street Heritage Action Zone will contribute funding toward the sensitive redevelopment and re-use of heritage assets, including the former Magistrate's Court.

**Partners** NSC, Historic England, property owners

Cost £££

Programme From 2021



# Weston Station More & Better Homes **Arrival Wayfinding New Primary School** Station Public Realm

# **Delivery costs** ££££ >£1m





**Programmes and Projects** 

# Weston Station

#### **More and Better Homes**

2 他

There are development sites with the capacity for around 500 new homes in close proximity to the station and bus services. The council will continue to accelerate the delivery of good quality homes and improve the impression of this gateway location for the town.

**Partners** NSC, Homes England,

development sector

Cost ££££

> Programme From 2023



# **Partners**

Rail

both sides of the tracks.

义 深 章 த

Cost 3333 NSC, GWR, Network

Weston Station Public Realm

On arrival into Weston by rail, a welcoming

square integrating public art, public realm

and wayfinding is needed to guide visitors to varying destinations. The proposed

square includes seating, a drop-off and

pick-up point, planting and trees, signage and arrival/departure information. This will

integrate with plans for step-free access

**Programme** From 2021



# Arrival Wayfinding 🏲 🥬 😤 🏗



Arrival into Weston by train, road and by bus can be marked by wayfinding public art interventions, drawing visitors towards the Town Centre.

**Partners NSC** 

Cost ££

**Programme** From 2021



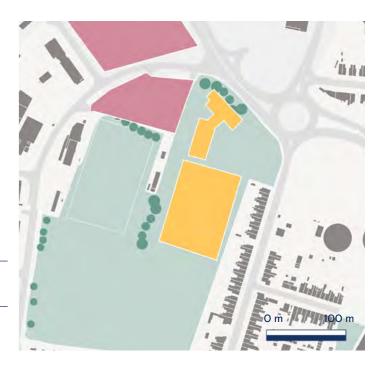
## New Primary School ₩ €

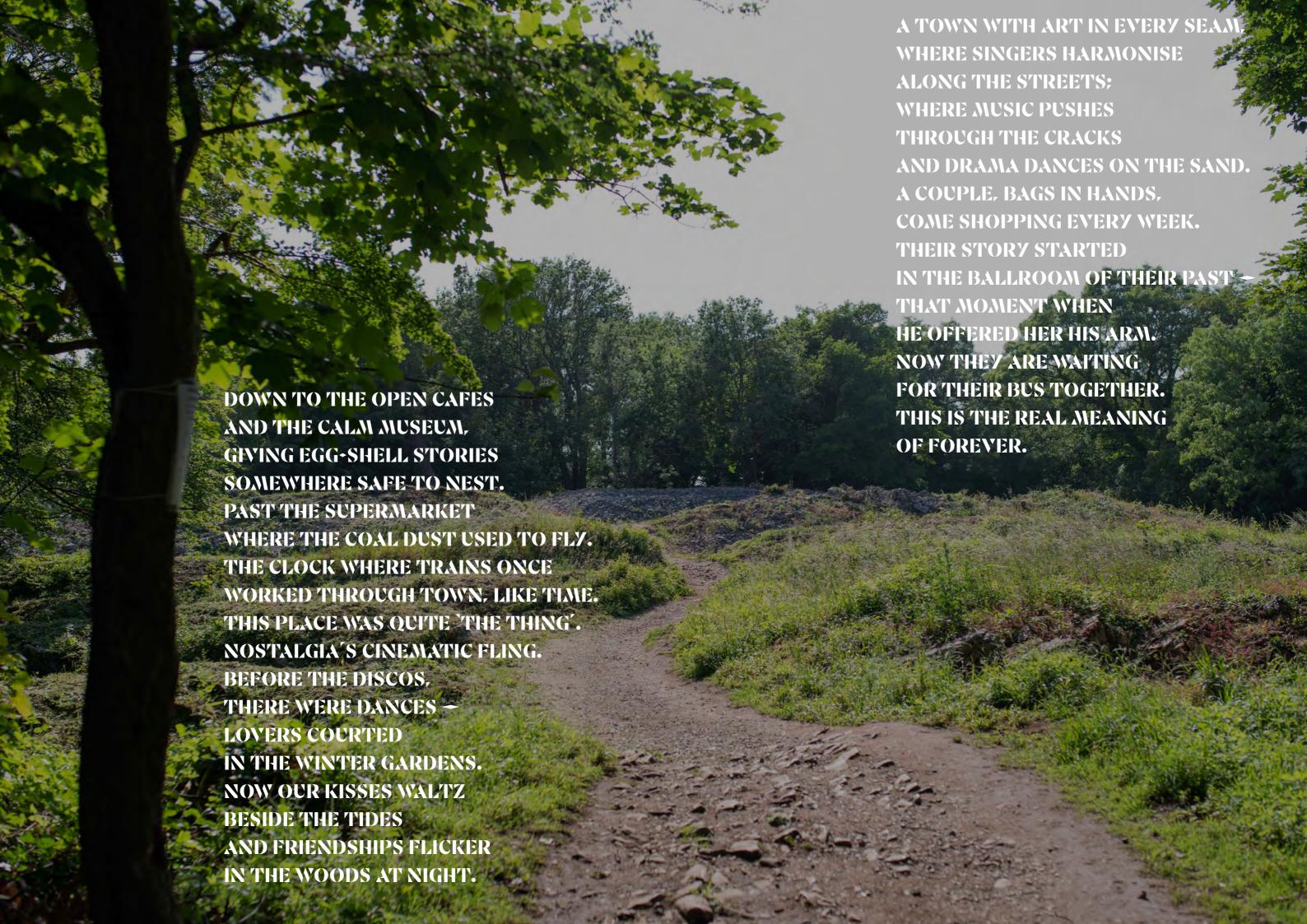
Land and access has been identified for a new primary school to help meet the needs for the Town Centre as development sites come forward and buildings are repurposed.

**Partners** NSC, DfE

Cost ££££

**Programme** From 2025





# PUBLIC ENGAGEMENT



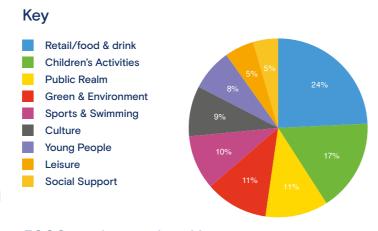


# **Weston Wishes**

#### What do you wish for Weston?

This placemaking methodology is founded in public engagement: the first of three activities, *Weston Wishes* invited inhabitants to make wishes for Weston, writing or drawing on postcards.

Partners included Weston College,
Walliscote Primary School, Hans Price
Academy, Broadoak Academy, Love's, The
Stable, Artspace, Replenish, Theatre Orchard
Weston Town Council, Civic Society, BID and
the wider public. The postcards were exhibited
in the Sovereign Centre Food Court, an 'urban
room' for the project.



5000 cards completed by multiple groups and ages.

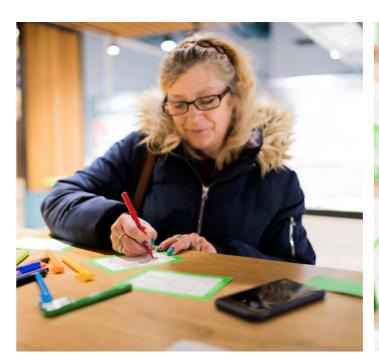
Social media played a part in the development of an initial campaign, Superweston, opening a conversation about a new graphic identity for Weston and building a community around the engagement events with partners.

The Weston Wishes responses demonstrate the community spirit and activism of Weston people and organisations: many identified the need for resources to support mental health and homelessness; increased green spaces and opportunities to grow food; spaces and activities for young people and families; encouragement of arts practices; more independent retailers and support for the High Street.



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# **Weston Wanders**

Weston Wanders was a community mapping activity, consisting of Walkabouts around Weston to document thoughts and observations about the town. The aim was to collect current intangible feelings and histories of place in Weston today.

Poems were co-made by Beth Calverley, the Poetry Machine with the community about their feelings and memories of Weston, infused into a Poem for Weston (overleaf).

Mike Jones (Centre for All Healthy Living) led a walk around Weston, and Chris Fisher (Weston Museum) recorded oral histories.

A large community map of Weston, usable in the future by designers/creatives, interprets the

- 51 people took part in making the map
- 14 people co-wrote poems.

Partners included: Weston College, Weston Heritage Health Walks and Weston Museum.

A current sense of how people feel along specific routes and particular locations in Weston as a place were defined.





# **Work Weston**

This event focused on developing ideas about future economic development of Weston retail and workspace. Business leaders and key stakeholders from North Somerset took part in a Placemaking Roundtable to discuss:

- Business and investment: What factors would encourage businesses to set up in Weston town centre?
- Identity: What narratives could encourage people to make investment decisions in Weston?
- Branding: What do you think about the new Burgess and Beech identity options?

A Workplace and Retail Afternoon was held with the wider business community:

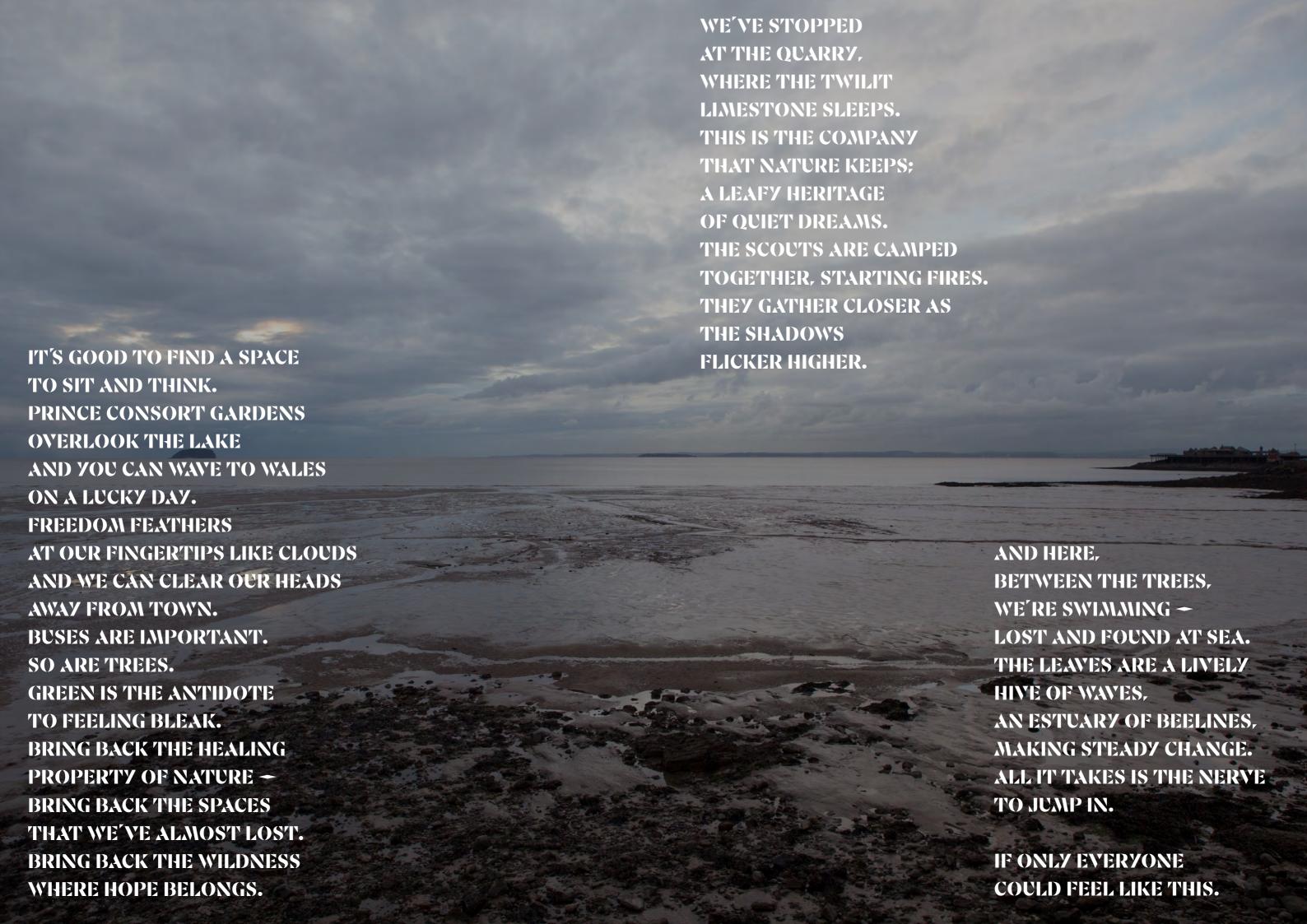
Presentations were held by Turner.Works, Retail Revival and the Placemaking and Growth, Development and Environment, from North Somerset Council.

Two workshops followed:

- Workshop 1, led by Sally Williams, focused on reimagining retail and the high street in Weston
- Workshop 2, led by Carl Turner, focused on exploring the future of workspace in Weston.







# Design Lab

#### Making a brand

Following the initial research and design development, Burgess and Beech invited Weston's students, entrepreneurs and locals to the Sovereign Centre for an exhibition and design workshop.

Through the exhibition, visitors were given the opportunity to see behind the scenes in the branding process, from visual research, design development, to offcuts and finally the proposed three routes.

As part of the workshop, each visitor was given a booklet to voice their opinions about each route and a vote on which they preferred.

Alongside this, a large display wall opened discussion over WsM's naming, values, tone of voice, colour mood, rating and typeface.



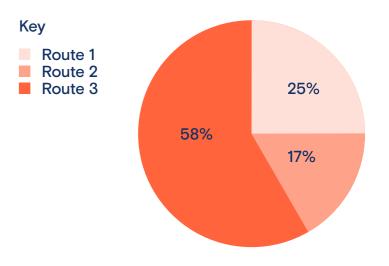


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After completing the Design Lab workshop, booklets were left out for the next week to collect further results from those unable to attend. Beside the physical campaign, online votes were cast out over social media to allow the public to have their final say.

Overall, Route 3 was a clear winner—with over 70% of voters responding positively. Some voter comments include:

- "Shows we are moving forward"
- "All types of visitors are welcome"
- "Showing off what WSM has to offer in terms of nature & the outdoors"
- "Child friendly, healthy living"
- "A statement to make"



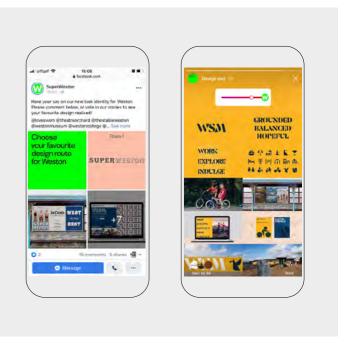
#### What is your preferred route?

Approximately 100 votes completed by multiple groups and ages.











6.0

**Alliance Homes** 

AGE UK

**Alder King** 

**Arts Council England** 

**ArtSpace** 

**British Legion** 

**Broadoak Academy** 

Citizens Advice North

Somerset

Dowlas

**Destination Bristol** 

Federation of Small Businesses Revprop

For All Healthy Living Centre

Forum of care home providers

**Grand Pier** 

Hans Price Academy

**Historic England** 

**Homes England** 

The Hive and NSEA

JJP Holdings

**Know Your Place** 

Lloyds Bank

Lambtrad

Love's Cafe

**National Lottery Heritage Fund** 

**Printmaking Space** 

**Quartet Community** 

**Foundation** 

**ReACT Theatre** 

Replenish

RNLI

Rusty Club

Sovereign Centre

St Monica's Trust

SAFFA

(the armed forces charity working with retired officers) The Stable

**Theatre Orchard** 

University of the 3rd Age

The Vaults

**Vision North Somerset** 

**Voluntary Action North** 

Somerset

Walker and Ling

**Walliscote Primary School** 

Walsingham Planning

West of England Growth Hub

West of England Combined

**Authority** 

West of England Local **Enterprise Partnership** 

**Weston Business Improvement** 

District

**Weston Civic Society** 

**Weston Collective** 

Weston College Group

**Weston Museum** 

**Weston Hospice Care** 

**Weston Town Centre** 

**Partnership** 

Weston Chamber of

Commerce

Xenint

6.0 Resources 98

# **Team & Credits**

Working closely with the North Somerset Council, 'meanwhile' thinking, architects and urban planning experts Turner Works joined forces with identity and branding outfit Burgess & Beech to create a strategy for Weston, a vehicle for the re-imagination, repurposing and reinvigoration of the town. Environment and sustainability consultants Greengage focused on the socio-environmental strategy development; and retail and community analysis consultants Retail Revival undertook surveys to find out what the public would like to see in the town centre.

Photography by Paul Blakemore, Turner Works, Burgess & Beech

Poetry by Beth Calverley, The Poetry Machine

Special thanks to:
Mike Jones (For All Healthy Living Centre),
Chris Fisher (Weston Museum), and the people
of Weston-super-Mare

